

17 November 1976

MEMORANDUM FOR: Mr. Richard Lehman
Deputy to the DCI for National Intelligence

SUBJECT : Status Report -- Competitive Analysis

1. As of 15 November 1976, the experiment in competitive analysis is going into the final phase.

- The study drafts have been completed and exchanged with the Community drafters.
- The "A" and "B" teams on each topic have met and discussed their differences.
- The "B" teams are nearly finished with their work in putting the final touches on their papers.
- The "B" final drafts are being prepared on the ETECS system for machine printout in NIE type format.

2. I have informed the DCI Administrative Officer that I will be able to vacate the spaces in [] by 3 December, and that [] can also be released back to the DDO career service for reassignment by that date. I also asked that the "E" career personnel officer be told that [] will be free for reassignment in early to mid-December. I anticipate that I will be spending full-time on the project until 3 December, and thereafter only part-time as needed in the NFIB and PFIAB review process, and for consolidating the documentation in the project for the record.

3. As I mentioned in an earlier report, the slippage in the estimate schedule has given the "B" teams a little extra time to work on their drafts -- with a concomitant effect on costs. The DCI Budget and Finance Officer reports that as of 16 November the project is within [] the total authorized []. I recommend that you now ask the Comptroller to notify [] Office of his approval for the additional funds at the level you discussed with him last week, allowing for

25X1 a five percent [redacted] overrun. While this experiment
has been costly, the final CIA cost will be just at or
25X1 slightly below the lower end of the range of the original
cost estimate [redacted] made in June.

4. I reported earlier on the intention of the Pipes' team to submit recommendations to the PFIAB, including consideration of a proposal for an organizational change which would subordinate the last stage of the estimate production process to the NSC Staff. This proposition is strongly opposed by many members of the team and it appears now that it will either be dropped completely or will be a recommendation of a minority of one (possibly two).

5. I also reported verbally that some members of the Pipes' team have expressed apprehension that their report will be suppressed, and they have spoken of unilateral dissemination to appropriately cleared consumers. I have taken a firm stand on this: I said that dissemination was not their prerogative; that the steps in the process had been clearly laid out in the original agreement between the DCI and the Chairman, PFIAB; and that those steps would be observed. There was one team discussion about declassifying the Summary section of the report on Soviet strategic policy and objectives. I told them that the D/DCI/NI was the classifying official for this document and was the only authority who could declassify it. The exaggerated fears of the team -- actually only two members -- now has turned to concern that the product will not be transmitted to the PFIAB until after the inauguration, and they have persuaded Dr. Pipes that he should seek the opportunity to make an oral report to the Board at its December meeting. I told Dr. Pipes that you were in discussion with the Board -- through Wheaton Byers -- on the reporting mode and schedule, and that nothing was definite. Dr. Pipes was asked to telephone Mr. Galvin to express the group's wishes. Dr. Pipes plans to place a call to Mr. Galvin on Thursday, 18 November.

[redacted]
NIO Coordinator, Competitive Analysis

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"B" Team Participants in the Experiment in
Competitive Analysis

SOVIET STRATEGIC POLICY AND OBJECTIVES:

Team Leader : Professor Richard Pipes

Associates : Professor William Van Cleave
Lt. Gen. Daniel O. Graham, USA, (Ret.)
Dr. Thomas Wolfe, RAND Corporation
General John Vogt, USAF, (Ret.)

Advisory Panel : Ambassador Foy Kohler
The Honorable Paul Nitze
Ambassador Seymour Weiss
Maj. General Jasper Welch, USAF
Dr. Paul Wolfowitz, Arms Control and
Disarmament Agency

SOVIET ICBM ACCURACY:

Team Leader : Dr. Roland Herbst

Associates : Dr. John J. Brett
Dr. John E. Kirk
Mr. Charles H. Stowe
Dr. David R. Vaughan
Mr. David J. Welch

SOVIET LOW ALTITUDE AIR DEFENSE:

Team Leader : Dr. Charles S. Lerch

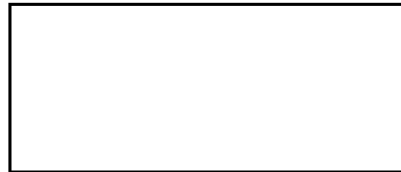
Associates : Dr. C. Tucker Battle
Mr. Theodore A. Bordeaux
Mr. John B. Cogdell
Mr. James R. Drake
Dr. Robert R. Fossum
Mr. Richard A. Greene
Mr. John W. Hinds, Jr.
Mr. John C. Nolen
Dr. Horace A. Ory
Mr. William A. Van Zeeland

Advisors : Dr. Daniel J. Fink

MEMORANDUM FOR: Mr. Lehman

Dick

I have kept one copy for my chrono file,
but no other distribution. There are some
items you might not want spread about too much.
The Controller no longer needs to report weekly
to the DDCI, but has indicated that he would still
like to get copies of status reports. I'll leave
that to you.



Date 17 Nov

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5-75 EDITIONS

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MEMORANDUM FOR: Admiral Daniel J. Murphy,
D/DCI/IC

FYI. Attached is most recent
status report.

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MEMORANDUM FOR: Jim Taylor, Comptroller

Attached is most recent status
report. Please show a copy to Hank Knoche and
note John's request in paragraph 3.

Richard Lehman
D/DCI/NI

Date 17 Nov 1976

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